



Washington University in St. Louis

OFFICE OF THE VICE CHANCELLOR FOR INTERNATIONAL AFFAIRS

Kurt Dirks

Vice Chancellor for International Affairs
Director, McDonnell International Scholars Academy
Bank of America Professor of Leadership

July 13, 2021

Professor Fan Liming
President
Shandong University

Dear President Fan Liming,

On behalf of Washington University in St. Louis, it is my pleasure to convey my warmest congratulations and best wishes on the 120th Anniversary of Shandong University. Your momentous milestone is a tribute to Shandong's longstanding contribution to society through education and research.

Collaboration amongst universities between the U.S. and China continues to be important for advancing science, educating students, and sustaining a global community. We look forward to continuing to build the relationship with Shandong University.

Sincerely yours,

A handwritten signature in blue ink that reads "Kurt Dirks".

Kurt Dirks