

Our Ref: 21/61021

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Professor Liming Fan President 27 Shanda Nanlu Jinan P.R.China 250100

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Dear Professor Liming Fan

Warm greetings from Perth, Western Australia!

On behalf of The University of Western Australia, I would like to congratulate Shandong University on reaching its 120-year anniversary, a significant milestone.

Shandong University is a long and valued partner for The University of Western Australia, we sincerely value the friendship and cooperation between our two universities since 2013. Over the years, we have seen many successes from our 2+2 Ministry of Education approved Business articulation program. We have also recently signed a 3+2 Business Masters program which I believe will be another successful program between the two universities.

On this special occasion, we are greatly honoured to have this opportunity to wish you all success and prosperity in the years to come.

Yours sincerely

Professor Amit Chakma Vice-Chancellor