



WASEDA University

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July 16, 2021

Professor Fan Liming  
President  
Shandong University

Dear President Fan Liming,

On occasion of the 120<sup>th</sup> anniversary of Shandong University, I am delighted to extend my heartfelt congratulations to you and all the students, faculty members, and staff at your university. I am sure that this memorable day will mark the next leap forward for Shandong University.

I believe Shandong University will serve as both an important driving force in the field of higher education in China, and as a leader in the fostering of individuals who possess global perspectives. We look forward to the future activities of Shandong University with the utmost respect and anticipation. Waseda University will always stand ready to render our support in the common cause of international understanding and cooperation.

May Shandong University enjoy growing prosperity in the years to come!

Yours truly,

Masahiko Gemma, Ph.D.  
Professor and Vice President for International Affairs  
Waseda University