



THE UNIVERSITY OF
CHICAGO

OFFICE OF THE PRESIDENT

ROBERT J. ZIMMER

President

August 9, 2021

President Liming Fan
Shandong University
27 Shanda Nanlu, Ji'nan
People's Republic of China

Dear President Fan,

Thank you for your invitation to celebrate the 120th anniversary of Shandong University. On behalf of the University of Chicago, I would like to extend our sincerest congratulations on this propitious occasion. Starting over a century ago, Shandong University has become one of the premier research and teaching institutions in China and the world and an excellent partner to the University of Chicago.

The University of Chicago and Shandong University have forged many notable collaborative research and educational initiatives over the years. This longstanding relationship dates back decades. Our collaborations have covered a wide range of subjects, including political science, history, anthropology, paleontology, Jewish studies, and public health, and have continued to expand into new areas as exemplified by recent joint initiatives on governance.

Our partnership also encompasses activities such as exhibitions at the University of Chicago's Center in Beijing and an increasing number of jointly hosted workshops, conferences, and training programs. These robust interactions are indicative of how collaboration between the two institutions will continue to grow in the coming years.

We look forward to continuing our close partnership with your distinguished institution and congratulate you once again on the 120th anniversary of Shandong University. We wish you all the best as your University continues to build on its record of achievement.

Best regards,

Robert J. Zimmer