

HOSEI University

Fujimi 2-17-1, Chiyoda-ku Tokyo 102-8160 Japan

July 30, 2021

Attn: Dr. Fan Liming, President
Shandong University
27 Shanda Nanlu, Jinan,
P.R.China 250100

Dear President Fan Liming,

Congratulations on Shandong University's 120th anniversary.

We're looking forward to fostering an even stronger relationship between our two institutions.

Yours Sincerely,



Katsuya Hirose

President

HOSEI University

Fujimi 2-17-1,

Chiyoda-ku Tokyo 102-8160 Japan