



JOINING AND WELDING RESEARCH INSTITUTE, OSAKA UNIVERSITY

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Professor Fan Liming
President
Shandong University
27 Shanda Nanlu, Ji'nan
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July 19, 2021

Dear President Fan Liming,

First and foremost, we wish to express our sincerest congratulations to Shandong University for a distinguished 120 years of service to education and leadership in knowledge production. We are honored to receive your invitation to become a part of the celebration and delighted to have such a precious opportunity by sending our words in this letter.

The Institute of Materials Joining, Shandong University and the Joining and Welding Research Institute, Osaka University have been in a partnership for a number of years. We thank Shandong University for its longstanding support, and sincerely hope that our partnership will continue and grow stronger in coming years. It is especially crucial for us now to work together to be a positive and innovative force in shaping the way higher education institutions respond to this time of global uncertainty.

Once again, please accept our heartfelt congratulations on the 120th anniversary. We wish the best for the success, fulfillment, and good health of you and everyone in the Shandong University community.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "M. Tanaka".

Manabu TANAKA, Dr. Eng.
Director and Professor
Joining and Welding Research Institute
Osaka University